COUNTY OF UNION

AFFIRMATIVE ACTION/EQUAL EMPLOYMENT OPPORTUNITY MANUAL



EDWARD T. OATMAN COUNTY MANAGER

2020

Union County

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AFFIRMATIVE ACTION/EQUAL EMPLOYMENT OPPORTUNITY POLICY STATEMENT

As County Manager of the County of Union, I reaffirm the following commitment to Affirmative Action and Equal Employment Opportunity:

- 1. Union County shall recruit, hire, train, compensate, promote, assign and discipline (collectively, "employment actions") persons in all job titles without regard to race, color, religion, creed, age, sex, gender, sexual orientation, gender identity, national origin, ancestry, pregnancy, social or economic status, marital status, domestic partnership/civil union status, familial status, disability, veteran's status, genetic information, or any other status or condition protected by applicable federal or State law.
- 2. The County shall base all employment decisions on objective standards to further the principles of Equal Employment Opportunity.
- 3. The County shall ensure that hiring, promotional and assignment decisions are made in accordance with the principles of Equal Employment Opportunity by imposing only valid job requirements for all positions and promotional opportunities.
- 4. Reporting and monitoring procedures have been implemented and will continue to be applied with regard to all employment actions and any and all other mechanisms which impact County personnel.
- 5. The County has designated an Affirmative Action Officer, who has overall responsibility for administering the County's Affirmative Action/Equal Employment Opportunity Policy and Plan.
- 6. Any employee or job applicant with a question or grievance involving Affirmative Action or Equal Employment Opportunity should contact the Affirmative Action Officer. In the alternative, employees and applicants may contact the Director of the Division of Personnel Management and Labor Relations, or County Counsel with respect to questions and grievances.
- 7. This Policy Statement will be reaffirmed and revised in accordance with federal, State, and local laws.

EDWARD T. OATMAN COUNTY MANAGER Date

COMMITMENT TO AFFIRMATIVE ACTION AND EQUAL EMPLOYMENT OPPORTUNITY

The County of Union will abide by all applicable federal, State, and local laws and regulations governing Affirmative Action and Equal Employment Opportunity, as well as the Affirmative Action/Equal Employment Opportunity Policy Statement and Plan set forth in this Manual. These laws and regulations shall include, but are not limited to the following:

- Title VII of the Civil Rights Act of 1964 prohibits discrimination in employment based on race, color, religion, national origin and sex.
- Pregnancy Discrimination Act amended Title VII to make it illegal to discriminate in employment against a woman because of pregnancy, childbirth, or a medical condition related to pregnancy or childbirth.
- Age Discrimination in Employment Act protects individuals who are aged 40 or older from employment discrimination on the basis of age.
- Equal Pay Act requires employers to pay equal compensation to men and women who perform jobs that require substantially equal skill, effort and responsibility under similar working conditions in the same workplace.
- Executive Order 11246 prohibits federal government contractors and subcontractors from discriminating in employment decisions on the basis of race, color, religion, sex, sexual orientation, gender identity or national origin, and requires government contractors to take affirmative action to ensure that equal opportunity is provided in all aspects of their employment.
- Americans with Disabilities Act (Title I) prohibits employers from discriminating
 against qualified individuals with a disability, and requires employers to grant reasonable
 accommodations to the known physical and mental limitations of an otherwise qualified
 individual with a disability, if requested, unless doing so would impose an undue
 hardship on the employer.
- Rehabilitation Act (Section 504) provides that no qualified individual with a disability may be excluded from, denied the benefits of, or be subjected to discrimination under, any program or activity that either receives Federal financial assistance or is conducted by any Federal executive agency or the U.S. Postal Service.
- Genetic Information Nondiscrimination Act prohibits employers from discriminating
 against employees or applicants because of genetic information, and prohibits the use of
 genetic information in making employment decisions, restricts employers and other
 organizations from requesting, requiring or purchasing genetic information, and strictly
 limits the disclosure of genetic information.

- Immigration Reform and Control Act of 1986 prohibits employers from discriminating with respect to hiring, firing or recruitment based on an individual's citizenship or immigration status and prohibits employers from hiring any person who is not legally eligible for employment in the U.S.
- New Jersey Law Against Discrimination prohibits employers from subjecting applicants and employees to differential treatment based on race, creed, color, national origin, nationality, ancestry, age, sex (including pregnancy), marital status, domestic partnership or civil union status, affectional or sexual orientation, gender identity or expression, atypical hereditary cellular or blood trait, genetic information, liability for military service, mental or physical disability, perceived disability, and AIDS and HIV status.
- New Jersey Public Agency Affirmative Action/EEO Guidelines (P.L. 1975, Ch. 127; N.J.S.A. 10:5-31, N.J.A.C 17:27-1 et seq. – set out Affirmative Action and EEO rules and regulations, which public agencies must follow in awarding and administering public contracts.
- Diane B. Allen Equal Pay Act amends the New Jersey Law Against Discrimination to strengthen protections against employment discrimination and promote equal pay for women by making it unlawful for an employer to pay any employee, who is a member of a protected class, less than the rate paid to other employees who are not members of that protected class for substantially similar work, based on skill, effort and responsibility.

The goals and evaluative criteria of Affirmative Action and Equal Employment Opportunity shall have equal or greater importance than all other goals established by the County. The County will not be a party to any collective bargaining agreement or other contract, or any provision thereof, which violates Equal Employment Opportunity laws and regulations to which the County is subject. However, nothing in this Plan should be interpreted as invalidating a lawful provision of any agreement existing between Union County and a union or other duly recognized bargaining representative of County employees.

The County's Affirmative Action/Equal Employment Opportunity Policy and Plan applies to all Departments and divisions of the County. The Affirmative Action/Equal Employment Opportunity Policy and Plan shall be reiterated to all supervisory personnel at least annually, and shall be administered at all levels with a positive and supportive attitude. In addition, all contractors and suppliers doing business with Union County and all affiliated institutions under its control and whose employment policies and practices are not under the County's control, must satisfy the requirements of the Affirmative Action/Equal Employment Opportunity Policy and Plan.

Further, the County is committed to ensuring that all services rendered to the public by any Department are provided on a non-discriminatory basis.

DISSEMINATION OF THE AFFIRMATIVE ACTION/EQUAL EMPLOYMENT OPPORTUNITY PROGRAM

Employees will be informed through the Division of Personnel Management and Labor Relations (the "Division of Personnel"), and employee orientation and training programs, of the existence, importance, and general principles of the County's Affirmative Action/Equal Employment Opportunity Policy and Plan (collectively, the "AA/EEO Program"). A copy of the Policy Statement shall be posted on the County's website in the public portions, and through the employee-only access portions of the website. In addition, the Employee Handbook shall include a section describing the County's Policy with regards to Equal Employment Opportunity and Affirmative Action, as well as the County's Policy Against Workplace Discrimination and Harassment (Attachment A).

Appropriate officials of all unions and other bargaining representatives, who have collective negotiations agreement(s) with the Division of Personnel and/or other controlling departments, will be provided with a copy of this Equal Employment Opportunity/Affirmative Action Manual (the "AA/EEO Manual" or "this Manual"), and will be advised of their responsibility to all employees, including union members under the AA/EEO Program.

The Director of each Department within Union County government shall receive a copy of this AA/EEO Manual. Directors are responsible for reviewing, understanding and implementing the AA/EEO Program and to ensure that department heads and supervisors also review and understand the AA/EEO Program, and are ready to take appropriate steps when and where necessary to ensure their respective Departments are fully compliant with the AA/EEO Program.

RESPONSIBILITY FOR IMPLEMENTATION OF THE AFFIRMATIVE ACTION/ EQUAL EMPLOYMENT OPPORTUNITY PROGRAM

A. County Manager

The ultimate responsibility for achievement of Equal Employment Opportunity in Union County through the Affirmative Action/Equal Employment Opportunity Plan (the "AA/EEO Plan" or "this Plan") lies with the County Manager. It is through the County Manager's Policy Statement, the support of the Board of Chosen Freeholders, and the cooperation of County Department Heads, that the foundation for successful Affirmative Action in Union County is achieved.

B. Affirmative Action Officer

As provided in the Union County Administrative Code, Chap. I, Art. XVII §1-99 and Art. XXIII, § 1-146, the Affirmative Action Officer shall be directly responsible to the County Counsel on all matters relating to affirmative action. The responsibilities of the Affirmative Action Officer include, but are not limited to the following:

- 1. Developing a written AA/EEO Plan for the County which fulfills all applicable requirements under federal and State laws and regulations.
- 2. Reviewing the AA/EEO Plan at least annually and updating it as needed to ensure the AA/EEO Plan remains compliant with current law.
- 3. Directing and/or coordinating all aspects of the Plan internally within County government.
- 4. Interpreting and monitoring the County's performance and compliance with equal employment opportunity laws and regulations and implementing the County's AA/EEO Program, including the performance and compliance of all County Departments and covered instrumentalities.
- 5. Overseeing and reviewing the collection and analysis of all statistical data collected in accordance with the AA/EEO Plan, including quarterly reports, and reviewing and updating statistics relating to the County's Affirmative Action goals.
- 6. Preparing the County's EEO-4 Report in accordance with current Equal Employment Opportunity Commission ("EEOC") guidelines, and submitting the County's EEO-4 Report to the EEOC on a biennial basis (every odd-numbered year).

- 7. Serving as the Public Agency Compliance Officer ("PACO") for Union County in accordance with N.J.S.A. 10:5-31, et seq. (P.L. 1975, Ch. 127) and applicable regulations, and ensuring the County acts in accordance with the New Jersey Public Agency Affirmative Action/EEO Guidelines for public contracting.
- 8. In cooperation with the Division of Personnel, auditing the contents of the County's bulletin boards and website(s) to ensure AA/EEO compliance information is posted and up-to-date.
- 9. Keeping management informed of the latest developments in the areas of Affirmative Action and Equal Employment Opportunity.
- 10. Serving as a liaison between the County and Equal Employment Opportunity enforcement agencies.
- 11. Serving as a designated recipient of EEO discrimination and harassment complaints.
- 12. Conducting or directing investigations of individual and multi-person complaints of discrimination or harassment from employees and applicants for employment within Union County.
- 13. Recommending and developing relevant training programs in cooperation with the Division of Personnel.

C. Division of Personnel Management and Labor Relations

- 1. Disseminating the Plan, both internally within County government and externally to members of the public, interested parties, and appropriate State and federal agencies.
- 2. Identifying AA/EEO problem areas and finding effective solutions to such problem areas, in cooperation with senior administration officials.
- 3. Reviewing County documents, such as the Application for Employment, Notice of Job Vacancy, complaint forms, job announcements and advertisements, job descriptions, etc. to ensure that they do not include any discriminatory or unlawful inquiries or provisions, and are compliant with the AA/EEO Plan requirements.
- 4. Auditing the contents of the County's bulletin boards and website(s) to ensure AA/EEO compliance information is posted and up-to-date.

- 5. Assisting Department Directors and other personnel needing administrative support in meeting their responsibilities under this AA/EEO Plan and under applicable EEO laws and regulations.
- 6. Maintaining an ongoing, current list of community organizations having an interest in the County's Affirmative Action programs, particularly recruitment, and updating the list as needed (e.g., Workforce Development/American Job Centers, Union County One-Stop Career Centers, Community Access Unlimited, etc.).
- 7. Disseminating information to ensure all employees can be aware of their rights and available remedies for redress of grievances.
- 8. Recommending and developing relevant training programs in cooperation with the Office of Affirmative Action.
- 9. Maintaining accurate and up-to-date records of all applications for employment for interviews, new hires, promotions and terminations by race/ethnicity and sex, and providing these records to the Affirmative Action Officer, when requested.
- 10. Identifying Affirmative Action problem areas within the Department, formulating solutions, and establishing departmental goals and objectives, when necessary, in consultation with Department Directors.
- 11. Reviewing the qualifications of all applicants to ensure all qualified applicants are treated fairly and in a consistent, non-discriminatory manner when selection and hiring decisions are made.
- 12. Monitoring all personnel actions taken throughout the County, including promotion, transfers and other movement of positions or changes in responsibility, compensation, and major disciplinary actions, including termination of employment, to ensure all employees are treated fairly and in a consistent, non-discriminatory manner, and that all employees, including members of all protected classifications, are provided Equal Employment Opportunity.
- 13. Working with the County's Division of Outreach and Advocacy, Office on Women, Office for People with Special Needs, and Office of LGBTQ Services, as well as the County's Workforce Development Operation and American Job Centers, Office of Community Engagement, and other County agencies and organizations specializing in

recruitment and referral of minority and female applicants with copies of the Notice of Job Vacancy announcements.

- 14. Maintaining working relationships with multiple organizations interested in the employment of underutilized and underrepresented minority groups and women in Union County.
- 15. Preparing and maintaining the following as components of an internal audit process to determine compliance with the AA/EEO Program:
 - a. An Applicant Flow Log showing the name, race/ethnicity, sex, date of application, job title, interview status and the action taken for all individuals applying for employment; Summary data of external job hires and applicants, and internal transfers and promotions into job groups and within job groups by job category and by sex and race/ethnicity;
 - b. Summary data of voluntary resignations, retirements, involuntary terminations, layoffs and recalls by job category and by sex and race/ethnicity;
 - c. A Utilization Analysis of Current Employees by job category and by sex and race/ethnicity;
 - d. A Utilization Analysis of the local job market to determine availability of qualified, prospective employees by job category and by sex and race/ethnicity;
 - e. A Utilization Analysis comparing Current Employees to Availability in the local job market and establishing Placement Goals by job category and by sex and race/ethnicity;
 - f. An Analysis of Affirmative Action Program Progress;
 - g. Maintenance of employment applications received (not to exceed one year); and
 - h. Maintenance of records pertaining to rates of compensation paid to all employees and review of same to ensure no pay discrimination based on sex, race or ethnicity.

D. Department Directors

All Union County Departments must apply the principles and purposes of federal, State, and local law, and County policies, regarding Affirmative Action and Equal Employment Opportunity. Each Department Director shall have overall responsibility for ensuring compliance with Affirmative Action and Non-Discrimination within their Department, however, each Department shall have a designated Personnel Liaison, who will have the day-to-day administrative and compliance responsibilities and the authority to perform these functions within their Department. Although the day-to-day responsibilities are performed by the

Personnel Liaison, Department Directors retain ultimate accountability for compliance. The Director of the Division of Personnel, shall be responsible for selecting and appointing all Personnel Liaisons, in consultation with the Department Director and, as appropriate, the Affirmative Action Officer.

The responsibilities and duties of each Department Director and/or their Department's designated Personnel Liaison are as follows:

- 1. Ensuring and monitoring compliance with the AA/EEO Program within the Department.
- 2. Identifying Affirmative Action problem areas within the Department, formulating solutions, and establishing departmental goals and objectives, when necessary, requesting that that Division of Personnel, to the extent it has the flexibility given Civil Service requirements, to make genuine and ongoing efforts to recruit qualified minority candidates, who can compete for positions on a non-discriminatory basis.
- 3. As requested, informing the Affirmative Action Officer of all activities within the Department, which relate to workforce composition, employment practices and the County's AA/EEO Plan.
- 4. Reviewing the performance of all employees and taking responsibility to ensure all qualified individuals are treated fairly and in a consistent, non-discriminatory manner when selection, hiring promotion, compensation, and major disciplinary actions, including termination of employment, occur.
- 5. Taking positive action to ensure that all employees, including minorities, women and members of all protected classes, are not the object of discrimination or harassment by co-workers, supervisors, managers, outside vendors, visitors and members of the public.
- 6. Assisting the Affirmative Action Officer, the Director of the Division of Personnel, County Counsel, or other designated individual, who is investigating an allegation of discrimination or harassment, and providing the investigator with unrestricted access to all Department employees, records and procedures.

EMPLOYEE RECRUITMENT

The County of Union is committed to a program of affirmative recruitment for qualified women and qualified individuals from particular minority group members, into all job categories in which women and/or particular minority groups have been underutilized and/or are underrepresented. The County will not allow any distinction between applicants and employees based on gender or other protected status with regard to opportunities for training and advancement, wages, hours, benefits and other terms and conditions of employment, however, certain positions within County employment are subject to a Bona Fide Occupational Qualification ("BFOQ") such as sex (e.g., requiring specific numbers of males and females to hold positions as Corrections Officers to oversee a prison population, which includes both men and women). Where a BFOQ applies to an open position, the County will give preference to candidates who to satisfy that requirement, but will not discriminate as to any other protected status not impacted by the BFOQ. In addition, the County will not limit or deny employment opportunities to women, or men, with young children.

Underutilization and underrepresentation are based on the representation of women and members of protected classifications based on race/ethnicity in the County's workforce, as compared to their respective representation in the local Union County labor market.

Because the County is a Civil Service employer, recruitment for many open positions within the County government is subject to the limitations imposed by Civil Service law and regulations. Compliance with Civil Service requirements significantly limits the County's ability to focus its recruitment efforts on any particular protected classification.

Subject to the foregoing limitations, Union County's AA/EEO Recruitment Program includes, but is not limited to, the following actions:

A. Vacancy Announcement

When a vacancy exists in a Department, the Department shall initiate preparation of a Position Control form and forward it to the Division of Personnel which will distribute and process a Notice of Job Vacancy form (Attachment B). The purpose of the Notice of Job Vacancy form is to ensure that Affirmative Action is taken in the respective Department to recruit qualified individuals for employment in Union County government. The Division of Personnel is responsible for distributing information to make all interested parties aware of position openings in Union County government.

B. Notice of Job Vacancy Posting Procedure

The County Manager must approve all vacancies via a position control form. Once approved, the Division of Personnel shall ensure the Notice of Job Vacancy is posted within Union County facilities through distribution to and by Personnel Liaisons, and posted on the County's website. The Division of Personnel will distribute Notices of job vacancies to organizations involved in the recruitment of minority and female candidates, as needed, based on the Director, Division of Personnel's mailing list and current staffing needs.

Each Notice of Job Vacancy shall remain posted for a minimum of five (5) working days to allow all interested parties the opportunity to apply for the vacant position(s). The Director of the Division of Personnel may grant written requests to reduce the minimum number of days posted, where deemed appropriate.

C. Reaching Minority and Female Applicants

The Division of Personnel will work with the County's Division of Outreach and Advocacy, Office on Women, Office for People with Special Needs, and Office of LGBTQ Services, as well as the County's Workforce Development Operation and American Job Centers, Office of Community Engagement, and other County agencies and organizations specializing in recruitment and referral of minority and female applicants with copies of the Notice of Job Vacancy announcements. The Division of Personnel will maintain working relationships with multiple organizations interested in the employment of underutilized and underrepresented minority groups and women in Union County.

D. Advertising

With the County Manager's approval, the Division of Personnel may advertise job opportunities using various media sources to inform a broad segment of the population and allow them to apply for available position(s). Such advertising shall be limited to positions, which are not being filled through New Jersey Civil Service Commission certifications, and for which recruitment is deemed to be difficult.

The Affirmative Action Officer shall be available to assist the Division of Personnel in the advertising of job opportunities. All advertisements must contain affirmative action wording, including, "The County of Union is an Affirmative Action/Equal Opportunity Employer". Advertisements should be placed in a general category or when a general category does not exist,

in both the male and female columns with no gender preference indicated. The recruiting Department(s) for which the position is being advertised shall bear the cost of any advertisement.

The County will post most Notices of Job Vacancy in the Division of Personnel section of the Union County website (www.ucnj.org/administrative-services/), as deemed necessary by the Director of the Division of Personnel.

E. Pre-Employment Inquiries

The Union County Application for Employment (Attachment C) is the official application to be completed by all prospective employees. The Affirmative Action Officer, in cooperation with the Division of Personnel and the Office of County Counsel, periodically shall review and update the County's Application for Employment to ensure it is compliant with current developments in laws and regulations. All candidates for positions must complete an Application for Employment, however, applicants for positions in law enforcement must complete the County's Application for Employment as well as a more extensive law enforcement application.

F. Interviewing Candidates for Employment

Interviews of candidates for positions shall be first screened by the Division of Personnel and then sent to the applicable Department(s), which shall conduct substantive interviews. The Affirmative Action Officer may monitor the interview process to ensure:

- 1. All persons who interview candidates for employment are knowledgeable about the County's AA/EEO Program and its goals for hiring members of protected classes, particularly those who are deemed to be underrepresented within the current Union County workforce.
- 2. The interviewer is fully committed to achieving the goals outlined in the AA/EEO Plan, particularly as relates to the identification of qualified minorities and females and other protected classifications.
- 3. Interviewing procedures within a Department are not complicated or intimidating to applicants.
- 4. All applicants for the same positions consistently receive the same types of questions during the interview process, without regard to gender or any other protected classification.

5. The interviewing procedures are non-discriminatory and do not have an adverse impact on any group or category of applicants, including but not limited to minorities, females, and other protected classifications.

CAREER DEVELOPMENT

Employment within the County of Union is governed by the rules and regulations of the New Jersey Civil Service Commission. The following should be understood with regard to career development:

- 1. New Jersey Civil Service Commission promotional examinations will continue to be used as a vehicle for advancement in covered positions, as required by law.
- 2. The County of Union adheres to the merit system and all New Jersey Civil Service Commission rules and regulations governing promotions.
- 3. The Division of Personnel will monitor all promotions and other movement of positions or changes in responsibilities to ensure that Equal Employment Opportunity is provided to all employees, including members of all protected classifications.
- 4. The achievement of having minorities and female workers dispersed throughout the various job classifications within County government and represented consistent with their relative availability in the local Union County market place, will be the result of initial assignments, subsequent transfers, promotions, and training opportunities. To ensure that minorities and females are given access to all positions, and all lines of progression, the following procedural considerations should apply:
 - a. All employees shall be given an equal opportunity to compete for all positions for which they are qualified. Qualified candidates may apply for promotion or transfer to higher or more favorable positions without approval from or notice to their present supervisor(s).
 - b. All Department facilities in remote locations shall be given adequate notice of all existing job opportunities in the County. Opportunities shall be posted in visible locations through the Personnel Liaisons, and also may be posted on the County's website, where the notice will reach a wider pool of applicants, as needed. These efforts will allow employees, equal opportunity to be made aware

of job vacancies and promotional opportunities, and to apply for new positions for which they are qualified.

- c. The Affirmative Action Officer will be kept apprised of all promotions, upward mobility and lateral changes within job categories to ensure that selections were in compliance with Equal Employment Opportunity rules and regulations.
- 5. Female employees will not be penalized in their employment because of time spent away from their jobs due to pregnancy and childbirth, and pregnancy-related medical conditions. The County's Family and Medical Leave of Absence Policy includes provisions to allow employees to take medical leave as necessary during pregnancy and while recovering from childbirth, and family leave to bond with a new child(ren). Any disabilities caused or contributed to by pregnancy or related medical conditions are treated the same as disabilities caused or contributed to by other medical conditions under the County's insurance plan(s). The County will grant reasonable accommodations to employees who are pregnant or have pregnancy-related medical conditions, if requested by the employee, deemed medically necessary, and do not impose an undue hardship on the County or on County operations.

INTERNAL AUDIT AND REPORTING SYSTEM

The Affirmative Action Officer shall be responsible for developing and preparing the formal documents of the AA/EEO Program. The Affirmative Action Officer is responsible for the effective implementation of the AA/EEO Program, however, the Division of Personnel, Department Directors, and all managers, supervisors, and Personnel Liaisons, also share in the responsibility of implementing the AA/EEO Program. The County's internal audit and reporting system is designed to:

- 1. Measure the effectiveness of the AA/EEO Program;
- 2. Document personnel activities and statistics on current employees;
- 3. Identify problem areas where remedial action is needed; and
- 4. Determine the degree to which the County's AA/EEO goals and objectives are being attained, including:

- a. Determining whether and to what extent minorities and females are underutilized in major job categories, including which specific protected classifications are underutilized; and
- b. Identifying causes of underutilization, and employment practices, which have had an unsustainable adverse impact upon members of any protected classifications.

The County's internal auditing system will include review of the following personnel actions and activities to ensure they are being implemented in a non-discriminatory manner and with equal employment opportunity for all individuals without regard to their race, color, sex, sexual orientation, gender identity, religion, national origin, disability, or other protected classification:

- 1. Recruitment, advertising, and job application procedures;
- 2. Hiring, promotion, upgrading, layoff, recall from layoff;
- 3. Rates of pay and any other forms of compensation including fringe benefits;
- 4. Job assignments, job classifications, job descriptions, and seniority lists;
- 5. Sick leave, family leave, paid time off (vacation, holiday, sick, personal, and bereavement), leaves of absence, and any other leave;
- 6. Training, attendance at professional meetings and conferences; and
- 7. Any other term, condition, or privilege of employment.

The Division of Personnel shall prepare and maintain the following as components of its internal audit process to determine compliance with the AA/EEO Program:

- 1. An Applicant Flow Log showing the name, race/ethnicity, sex, date of application, job title, interview status and the action taken for all individuals applying for employment with the County (Attachment E);
- 2. Summary data of external job hires and applicants, and internal transfers and promotions into job groups and within job groups by job category and by sex and race/ethnicity (Attachment F);
- 3. Summary data of voluntary resignations, retirements, involuntary terminations, layoffs and recalls by job category and by sex and race/ethnicity (Attachment G);

- 4. A Utilization Analysis of Current Employees by job category and by sex and race/ethnicity (Attachment H);
- 5. A Utilization Analysis of the local job market to determine availability of qualified, prospective employees by job category and by sex and race/ethnicity (Attachment I);
- 6. A Utilization Analysis comparing Current Employees to Availability in the local job market and establishing Placement Goals by job category and by sex and race/ethnicity (Attachment J);
- 7. An Analysis of Affirmative Action Program Progress (Attachment K);
- 8. Maintenance of employment applications received (not to exceed one year); and
- 9. Maintenance of records pertaining to rates of compensation paid to all employees and review of same to ensure no pay discrimination based on sex, race or ethnicity.

In preparing the above data and the reports referenced below, job categories and race/ethnicity categories shall be constructed in accordance with the job and race/ethnicity categories designed by the federal Equal Employment Opportunity Commission ("EEOC") for purposes of completing the EEO-4 report. The current job categories and race/ethnicity categories are set out on the Workforce Analysis spreadsheet (Attachment L). The current job titles with their corresponding job group names and EEO-1 categories are set out on the Job Group Analysis: Listing of Job Titles (Attachment M).

As a key element of the County of Union's AA/EEO audit system, the Affirmative Action Office shall prepare and maintain quarterly reports documenting the County's efforts to achieve its AA/EEO Program goals. The Affirmative Action Officer will prepare the quarterly reports based on the summary data of external job offers and hires, promotions, resignations, terminations, and layoffs by job category, by sex and by race/ethnicity category, as well as the summary data of applicant flow, including total applicants by sex and race/ethnicity category and actual department statistics by job category and by sex and race/ethnicity category. The information for the quarterly reports shall be provided to the Affirmative Action Officer by the Division of Personnel.

The Affirmative Action Officer also will prepare and maintain EEO-4 Reports required of all state and local governments of a certain size by federal law (Attachment N). EEO-4

Reports must be prepared and filed biennially (every odd-numbered year), and contain statistical information of the County's workforce as of June 30 of the survey year, broken down by job categories, sex, race/ethnicity, and annualized salary range. Once finalized, the EEO-4 Report must be filed with the Equal Employment Opportunity Commission ("EEOC"). In addition to filing with the EEOC, a copy of the EEO-4 Report shall be submitted to the Director of the Division of Personnel and the County Manager.

Corrective Actions

If the auditing and reporting should reveal any problems related to AA/EEO Program compliance, including but not limited to underutilization disproportionate, rejection ratios, EEO charges, etc., then the Affirmative Action Officer will discuss any such problems with the Director of the Division of Personnel to devise corrective actions to address these problems. The Affirmative Action Officer shall report the status of the County's progress in meeting AA/EEO goals and objectives to the County Manager, and advise the County Manager of any problem areas and proposed corrective actions to address the problems, prior to implementation. The types of potential corrective actions the County may implement include, but are not limited to the following:

- 1. Eliminate all practices that have discriminatory impacts and replace them with practices which have non-discriminatory impacts and further the goals and objectives of the AA/EEO Program.
- 2. Eliminate any employment practices, which have an adverse effect on the employment of minorities or females in non-traditional positions and which are not demonstrated to be related directly to job performance, and replace those discriminatory practices with practices, which are lawful, non-discriminatory, and further the goals and objectives of the AA/EEO Program.
- 3. Identify and implement new or modified programs, which remedy both the effects of such discriminatory practices and of past discriminatory actions.
- 4. Make a good faith effort to fill vacancies consistent with the proposed goals as set forth in this Manual and, to the extent viable given Civil Service and BFOQ limitations, strive to recruit new employees from race/ethnic categories, for which their relative

representation within the County workforce is less than their relative representation within the County's local labor market.

- 5. Conduct training of Department Directors, managers and supervisors to ensure they understand the goals and objectives of the AA/EEO Program and their role in implementing the AA/EEO Program.
- 6. Make compliance with and promotion of the goals and objectives of the AA/EEO Program part of the job duties of all Department Directors, managers and supervisors, and evaluate performance based on this job duty to incentivize compliance.

COMPLAINTS

A. Complaint Procedure

Any County employee or applicant for employment, who feels they have been subject to discriminatory treatment or harassment with regard to any aspect of employment or applicant for employment, is encouraged to notify the perpetrator or harasser that the behavior in question is offensive and unwelcome. The failure to inform the perpetrator or harasser that the behavior is unwelcome does not prevent the employee or applicant from filing a complaint pursuant to this procedure.

Any employee or applicant, who feels they have been subject to discriminatory treatment or harassment with regard to any aspect of employment, should report the complaint directly to the Affirmative Action Officer. Alternatively, an employee or applicant may report a complaint of discriminatory treatment or harassment directly to the Director of the Division of Personnel or to County Counsel. Throughout this procedure, the Affirmative Action Officer, Director of the Division of Personnel and County Counsel shall be referenced as the "Designated Complaint Recipients," and whichever of them receives a particular complaint will be referenced as the "Complaint Recipient." Throughout this procedure, an employee or applicant who reports a complaint will be referenced as the "Complainant". The names and contact information for the designated complaint recipients are listed on the last page of this Manual.

Upon receiving a complaint, the Complaint Recipient will ask the Complainant to complete a Discrimination/Harassment Complaint Form, and to explain the facts, identify the alleged discriminating/harassing party/parties, and to identify any witnesses and other evidence.

(Attachment O). Employees are not required to complete the Complaint Form to initiate a complaint under this procedure.

Any employee or applicant uncomfortable reporting a complaint to one of the Designated Complaint Recipients may report the complaint to any Supervisor with whom they feel comfortable. When any Supervisor learns of or receives a complaint of alleged discrimination and/or harassment, they shall promptly assist the Complainant in reporting the complaint to one of the Designated Complaint Recipients. Alternatively, the Supervisor shall promptly report the matter to one of the Designated Complaint Recipients.

The County strongly encourages employees, who witness conduct that they believe violates the County's Policy Against Workplace Discrimination and Harassment, to report the violation pursuant to this complaint procedure.

The County encourages the prompt reporting of complaints so that prompt response and appropriate action may be taken. Any complaint should be reported within sixty (60) days to be considered current. Nevertheless, due to the sensitive nature of these situations, all complaints will be investigated, regardless of when they are filed.

B. Responsibilities of Supervisory Personnel

Supervisors are to monitor the work environment to ensure that all subordinates and other persons comply with the County's Policy Against Discrimination and Workplace Harassment. When a supervisor learns of a potential violation of this Policy, the supervisor shall assist the potential Complainant in reporting the alleged incident(s) of discrimination or harassment to one of the Designated Complaint Recipients. Alternatively, or if the potential Complainant is unwilling to report the complaint, then the supervisor shall report the matter to one of the Designated Complaint Recipients.

Any supervisor who receives a harassment complaint from any employee or applicant must bring it to the attention of one Designated Complaint Recipients.

Supervisors who do not fulfill their responsibilities under this Policy will be subject to disciplinary action up to and including termination of employment.

C. Investigation Procedure

The County shall conduct an investigation into the discrimination or harassment complaint to determine the merits of the allegations, provided the Complainant provides at least a minimal amount of information with which the County can initiate an investigation (who did it, when, and what did they did). The Complaint Recipient shall designate an objective investigator to determine the validity of any complaint. The objective investigator may be one of the Designated Complaint Recipients or any third party deemed appropriate. The investigation shall be completed in a reasonable time to resolve the issue and minimize the effects of such investigation on the parties involved.

The investigation, at a minimum, will include an interview with the Complainant and the accused, and also will include interviews with any witnesses identified and review of documents or other evidentiary materials received or uncovered during the investigation. The investigator shall produce a report documenting the County's investigation. The report is a confidential internal document. The County will not release the report to the Complainant or the accused. The County, however, in its discretion, may opt to release the report if, for example, the matter proceeds to litigation or an administrative agency or under other circumstances the County deems appropriate, or if required by law or regulation.

At the conclusion of the investigation, the Complainant and the accused will be notified in writing of the outcome of the investigation, but not of the details of the investigation. Upon completion of the investigation, the Affirmative Action Officer shall maintain the entire report and file in a secure location.

D. Disciplinary Action

If the County determines that the complaint has merit, the perpetrator shall face appropriate disciplinary action based upon the severity of the behaviors constituting the discriminatory/harassment, the effect of the discriminatory/harassing behavior on the victim, the effect of the harassing behavior on the County's operations and on other County employees, the supervisory relationship, if any, between the perpetrator and the victim, and any prior history of past charges against the perpetrator. Disciplinary action may include a written warning, suspension, individual or group counseling or training, demotion, and/or termination of employment. Any disciplinary action shall be consistent with applicable collective bargaining agreements, Civil Service regulations and applicable due process safeguards.

In the event that the County determines the complaint to be intentionally dishonest, appropriate disciplinary action may be taken against the employee or other action against the applicant, who caused the false complaint to be filed. Complaints that are brought in good faith, even if unsubstantiated, do not constitute an intentionally dishonest accusation.

E. Confidentiality

The County has a compelling interest in protecting the integrity of its investigations. In every investigation, the County has a strong desire to protect the Complainant and all other witnesses from harassment, intimidation and retaliation, to keep evidence from being destroyed, to ensure that testimony is not fabricated and to prevent "cover-ups."

The County may decide, in some circumstances, that in order to achieve these objectives, the County must maintain the investigation and its role in it in strict confidence. If the County reasonably imposes such a requirement and any employee(s) does not maintain such confidentiality, the employee(s) may be subject to disciplinary action up to and including immediate termination.

F. Retaliation Prohibited

The County encourages employees and applicants for employment, who believe they are the victim of discrimination and/or harassment, to bring their complaints to management by ensuring that no reprisals or retaliation will result from the good faith reporting of discrimination and harassment. The filing of a complaint, in good faith, shall not, under any circumstances provide cause for discipline. Additionally, it is a violation of County Policy for any personnel to retaliate against another person because they filed a complaint or otherwise participated in a complaint investigation.

Supervisors shall closely monitor the work environment for any forms of retaliation once an allegation has been made. This will include but not be limited to verbal remarks, irregular assignments, exclusionary conduct, or any other activity that may constitute retaliation following a complaint, or participation in a complaint investigation, in accordance with this procedure.

G. Consensual Relationships

The County strongly discourages romantic or sexual relationships between a management or other supervisory employee and his or her subordinate (including any employee who reports directly or indirectly to that person) because such a relationship may give rise to the perception by others that there is favoritism or bias in employment decisions affecting the subordinate employee. Moreover, given the uneven balance of power within such relationship, consent by the subordinate is suspect and may be viewed by others or, at a later date, by the subordinate, as the result of coercion or intimidation.

If a County employee enters into a consensual relationship which is romantic or sexual in

nature with a subordinate (including any employee who reports directly or indirectly to that

person), both employees are strongly encouraged to notify the Director of the Division of

Personnel. Upon notice, the Director of the Division of Personnel will review the situation in

light of all the facts (reporting relationship between the parties, effect on co-workers, job

responsibilities, etc.) to determine whether to change the reporting relationship or take other

appropriate action.

H. Legal Effect

This procedure is to be construed as a unilateral expression of the procedure of Union

County concerning discrimination and harassment in the workplace. It is not intended to create

any contractual rights or duties and any such intention or effect is disclaimed. This Policy may

be amended, supplemented, modified and/or revised at any time.

Any employee with questions regarding the County's Policy Against Workplace

Discrimination and Harassment should contact any of the Designated Complaint Recipients.

Resolution: 2020-862

Adopted: December 3, 2020

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UNION COUNTY'S POLICY AGAINST WORKPLACE DISCRIMINATION AND HARASSMENT DESIGNATED COMPLAINT RECIPIENTS CONTACT INFORMATION

Affirmative Action Officer:

Stella Malpere
Affirmative Action Officer
Office of County Counsel
Administration Building
Elizabethtown Plaza
Elizabeth, New Jersey 07207
Telephone: (908) 527-4230
Email: smalpere@ucnj.org

Director, Division of Personnel Management and Labor Relations:

Claudia Martins
Director, Division of Personnel Management and Labor Relations
Administration Building
Elizabethtown Plaza
Elizabeth, New Jersey 07207
Telephone: (908) 527-4289
Email: cmartins@ucnj.org

County Counsel:

Bruce H. Bergen, Esq.
County Counsel
Administration Building
Elizabethtown Plaza
Elizabeth, New Jersey 07207
Telephone: (908) 527-4250
Email: bbergen@ucnj.org

UNION COUNTY POLICY AGAINST WORKPLACE DISCRIMINATION AND HARASSMENT

The County of Union is committed to providing a work environment that is free of discrimination. The County will not tolerate discrimination or harassment of or by County employees towards anyone.

Applicability

This policy applies to all persons employed by the County of Union, including, but not limited to the Sheriff's Office, the Prosecutor's Office, the Office of the County Clerk, and the Surrogate's Office, as well as volunteers working on behalf of the County, and prohibits such conduct by or towards all such employees/volunteers. Independent contractors, vendors and all other parties, engaged in a professional business relationship with the County of Union also are expected to abide by this Policy. In addition, no County employee shall be required to withstand behavior from the public that violates this Policy.

<u>Purpose</u>

This Policy is designed to ensure all employees of the County of Union a work environment free of any type of discrimination based upon a protected group status, including freedom from sexual harassment and other forms of workplace harassment. The purpose of this Policy is to inform employees that all forms of discrimination and harassment are prohibited, to educate employees about discrimination and harassment and to provide employees with a procedure to bring complaints to management's attention.

Provisions

1. All County employees are expected to avoid any behavior or conduct of a discriminatory and/or harassing nature, including workplace bullying. The County prohibits any form of discrimination and harassment related to an employee's protected group status, including race, creed, color, national origin, ancestry, religion, age, marital status, civil union status, domestic partnership status, affectional or sexual orientation, familial status, genetic information, gender/sex (including pregnancy), gender identity or expression, disability (including perceived disability, physical, mental, and/or intellectual disabilities), atypical hereditary cellular or blood trait, veteran's status or because of the liability for service in the Armed Forces of the United States, citizenship status, or any other group status protected by law.

Workplace bullying includes, but is not limited to, intimidation and repeated malicious or offensive conduct directed against another employee or group of employees, or performed by any employee or group of employees.

Harassment includes, but is not limited to, slurs, jokes, or other verbal, graphic, physical, expressed or implied conduct relating to an individual's protected group status or on any other basis.

Any form of harassment, including but not limited to harassment due to or related to an employee's protected group status violates this Policy and will result in appropriate disciplinary action up to and including termination of employment. Other forms of perceived harassment, which are not due or related to an employee's protected group status, also may constitute workplace harassment as defined in this Policy.

- 2. Sexual Harassment: The County prohibits sexual harassment of its employees in any form. Such conduct shall result in appropriate disciplinary action up to and including dismissal from employment.
 - A. Sexual harassment consists of unwelcome sexual advances, requests for sexual favors, sexually motivated physical conduct or other verbal or physical conduct, gestures or communication, expressed or implied, of a sexual nature when:
 - (1) Submission to that conduct or communication is made a term or condition, either explicitly or implicitly, of obtaining or retaining employment; or
 - (2) Submission to or rejection of that conduct or communication by an individual is used as a factor in decisions affecting that individual's employment, or
 - (3) That conduct or communication has the purpose or effect of substantially or unreasonably interfering with an individual's employment, or creating an intimidating hostile or offensive employment environment.

B. Prohibited Conduct:

Similarly, no supervisory employee shall promise or suggest either directly or indirectly, that an employee's submission to sexual advances will result in any improvement in any term or condition of employment for the employee. No supervisory employee shall threaten or insinuate either directly or indirectly, that an employee's refusal to submit to sexual advances will adversely affect the employee's continued employment, evaluation, compensation, assignment, advancement, or any other condition of employment.

Other sexually harassing conduct in the work place, whether committed by supervisory or non-supervisory personnel is also prohibited. This includes, but shall not be limited to:

- (1) Sexual flirtations, advances, propositions, subtle pressure for sexual activity, flirtatious whistling, discussing sexual activities;
- (2) Verbal abuse of a sexual nature including sexually oriented "kidding" or "teasing," "practical jokes," jokes and comments about gender-specific traits, and foul or obscene language or gestures;
- (3) The display of sexually graphic pictures or objects, pictures of an offensive nature in the work place; sexually suggestive written or electronic material such as letters, notes, facsimiles, text messages, emails; e-mail attachments, and other electronic communications;
- (4) Any unwelcome touching, including, for example, patting, pinching, hugging, cornering and repeated brushing against another employee's body, or inappropriately touching one's own body in front of others.

Sexual harassment also occurs when one person harasses another solely because of the victim's gender or gender identity. This type of sexual harassment may involve unwelcome sexual demands or overtures, but it may also take the form of other harassing conduct not necessarily sexual in nature. For example, this would include gender stereotyping such as comments about the lesser abilities, capacities, or the "proper role" of females. It also includes subjecting a person to non-sexual harassment solely because of their gender or gender identity. Sexual harassment is prohibited regardless of the gender of the harasser and regardless of whether the harassment is opposite sex or same-sex harassment.

3. Complaint Procedure:

Any County employee who feels they have been subject to discriminatory treatment or harassment with regard to any aspect of employment, is encouraged to notify the perpetrator/harasser that the behavior in question is offensive and unwelcome. The failure to inform the perpetrator/harasser that the behavior is unwelcome does not prevent the victim from filing a complaint pursuant to this Policy.

Any employee who feels they have been subject to discriminatory treatment or harassment with regard to any aspect of employment, should report the complaint directly to the Affirmative Action Officer. Alternatively, an employee may report a complaint of discriminatory treatment or harassment directly to the Director of the Division of Personnel Management and Labor Relations or to County Counsel.

Throughout this Policy, the Affirmative Action Officer, Director of the Division of Personnel Management and County Counsel shall be referenced as the "Designated Complaint Recipients" and whichever of them receives a complaint will be referenced as the "Complaint Recipient." Throughout this Policy, an employee who reports a complaint will be referenced as the "Complainant". The names and contact information for the Designated Complaint Recipients are listed on the Designated Complaint Recipients page attached to this Policy.

Upon receiving a complaint, the Complaint Recipient will ask the Complainant to complete a Discrimination/Harassment Complaint Form, and to explain the facts, identify the alleged discriminating/harassing party/parties, and to identify any witnesses and other evidence. Employees are not required to complete the Complaint Form to initiate a complaint under this Policy. Any employee uncomfortable reporting a complaint to one of the Designated Complaint Recipients should report the complaint to their supervisor or any supervisor with whom they feel comfortable. When any Supervisor learns of or receives a complaint of alleged discrimination and/or harassment, they shall promptly assist the Complainant in reporting the Complaint to one of the Designated Complaint Recipients. Alternatively, the supervisor shall promptly report the matter to one of the Designated Complaint Recipients.

The County strongly encourages employees who witness conduct that they believe violates the County's Policy Against Workplace Discrimination and Harassment to report the violation pursuant to this complaint procedure.

The County encourages the prompt reporting of complaints so that a prompt response and appropriate action may be taken. Any complaint should be reported within sixty (60) days to be considered current. Nevertheless, due to the sensitive nature of these situations, all complaints will be investigated, regardless of when they are filed.

4. Retaliation Prohibited:

The County encourages employees, who believe they are the victim of discrimination and/or harassment, to bring their complaints to management by ensuring that no reprisals or retaliation will result from the good faith reporting of discrimination and harassment. Retaliation includes but is not limited to verbal remarks, irregular assignments or exclusionary conduct. The filing of a complaint, in good faith, shall not, under any circumstances provide cause for discipline.

Additionally, it is a violation of this Policy for any personnel to retaliate against another person because they filed a complaint or otherwise participated in the complaint procedure.

If the County determines that retaliation has occurred, the perpetrator shall face appropriate disciplinary action. Disciplinary action may include a written warning, suspension, individual or group counseling or training, demotion, and/or termination of employment. Any disciplinary action shall be consistent with applicable collective bargaining agreements, Civil Service regulations and applicable due process safeguards.

5. Investigation Procedure:

The County shall conduct a prompt, thorough and impartial investigation into the discrimination or harassment complaint to determine the merits of the allegations, provided the Complainant provides at least a minimal amount of information with which the County can initiate an investigation (who did it, when, and what did they do). The Complaint Recipient shall designate an objective investigator to determine the validity of any complaint. The objective investigator may include one of the Designated Complaint Recipients or any third party deemed appropriate. The investigation shall be completed in a reasonable time to resolve the issue and minimize the effects of such investigation on the parties involved.

All County employees are expected to cooperate with investigations by providing truthful information and relevant documentation in response to questions and information requests. County employees who fail to cooperate, provide intentionally deceptive information or otherwise impede an investigation, will be subject to disciplinary action.

The investigation, at a minimum, will include an interview with the Complainant and the accused, and also will include interviews with any witnesses identified and review of documents or other evidentiary materials received or uncovered during the investigation. The investigator may put interim measures in place, if necessary, before the investigation is complete. The investigator shall produce a report documenting the County's investigation. The report is a confidential internal document. The County will not release the report to the Complainant or the accused. The County, however, in its discretion, may opt to release the report if, for example, the matter proceeds to litigation or an administrative agency or under other circumstances the County deems appropriate, or if required by law or regulation.

At the conclusion of the investigation, the Complainant and the accused will be notified in writing of the outcome of the investigation, but not of the details of the investigation. Upon completion of the investigation, the Affirmative Action Officer shall maintain the entire file in a secure location.

6. Disciplinary Action:

If the County determines that the complaint has merit, the perpetrator shall face appropriate disciplinary action based upon the severity of the behaviors constituting the discrimination/harassment, the effect of the discriminatory/harassing behavior on the victim, the effect of the discriminatory/harassing behavior on the County's operations and on other County employees, the supervisory relationship, if any, between the perpetrator and the victim and any prior history of past charges against the perpetrator. Disciplinary action may include a written warning, suspension, individual or group counseling or training, demotion, and/or termination of employment. Any disciplinary action shall be consistent with applicable collective bargaining agreements, Civil Service regulations and applicable due process safeguards.

In the event that the County determines the complaint to be intentionally dishonest, appropriate disciplinary action may be taken against the employee who caused the false complaint to be filed. Complaints that are brought in good faith, even if unsubstantiated, do not constitute an intentionally dishonest accusation.

7. Confidentiality:

The County has a compelling interest in protecting the integrity of its investigations. In every investigation, the County has a strong desire to protect the Complainant and all other witnesses from harassment, intimidation and retaliation, to keep evidence from being destroyed, to ensure that testimony is not fabricated and to prevent "cover-ups." The County may decide, in some circumstances, that in order to achieve these objectives, the County must maintain the investigation and its role in it in strict confidence. If the County reasonably imposes such a requirement and any employee(s) does not maintain such confidentiality, the employee(s) may be subject to disciplinary action up to and including immediate termination.

8. Responsibilities of Supervisory Personnel:

Supervisors are to monitor the work environment to ensure that all subordinates and other persons comply with this Policy. When a supervisor learns of a potential violation of this Policy, the supervisor shall assist the potential Complainant in reporting the alleged incident(s) of discrimination or harassment to one of the Designated Complaint Recipients. Alternatively, or if the potential Complainant is unwilling to report the complaint, then the supervisor shall report the matter to one of the Designated Complaint Recipients.

Any supervisor who receives a harassment complaint from any employee must bring it to the attention of one Designated Complaint Recipients.

Supervisors shall closely monitor the work environment for any forms of retaliation once an allegation has been made. This will include but not be limited to verbal remarks, irregular assignments, exclusionary conduct, or any other activity that may constitute retaliation following a complaint, or participation in a complaint investigation, under this Policy.

Any supervisor who witnesses or receives a report of retaliation from an employee must bring it to the attention of one of the Designated Complaint Recipients. Supervisors who do not fulfill their responsibilities under this Policy will be subject to disciplinary action up to and including termination of employment.

9. Consensual Relationships:

The County strongly discourages romantic or sexual relationships between a management or other supervisory employee and his or her subordinate (including any employee who reports directly or indirectly to that person) because such a relationship may give rise to the perception by others that there is favoritism or bias in employment decisions affecting the subordinate employee. Moreover, given the uneven balance of power within such relationship, consent by the subordinate is suspect and may be viewed by others or, at a later date, by the subordinate, as the result of coercion or intimidation.

If a County employee enters into a consensual relationship which is romantic or sexual in nature with a subordinate (including any employee who reports directly or indirectly to that person), both employees shall notify the Director of the Division of Personnel Management and Labor Relations. Upon notice, the Director of the Division of Personnel Management and Labor Relations will review the situation in light of all the facts (reporting relationship between the parties, effect on co-workers, job responsibilities, etc.) and determine whether to change the reporting relationship or take other appropriate action.

10. Legal Effect:

This Policy is to be construed as a unilateral expression of the policy of Union County concerning discrimination and harassment in the workplace. It is not intended to create any contractual rights or duties and any such intention or effect is disclaimed. This Policy may be amended, supplemented, modified and/or revised at any time.

Any employee with questions regarding the County's Policy Against Workplace Discrimination and Harassment should contact any of the Designated Complaint Recipients.

Resolution: 2020-861 Adopted: December 3, 2020

NOTICE OF JOB VACANCY

DEPARTMENT:	
DIVISION:	
TITLE:	
BRIEF DESCRIPTION OF POSITION:	a s
EXPERIENCE/EDUCATION:	λ.
SALARY RANGE:	
ISSUE DATE:	CLOSING DATE:
AUTHORIZED SIGNATURE:	×
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INTERESTED APPLICANTS MAY CONTACT UNION COUNTY DEPARTMENT OF PERSONNEL

UNION COUNTY IS AN AFFIRMATIVE ACTION/ EQUAL EMPLOYMENT OPPORTUNITY EMPLOYER

UNION COUNTY RESIDENCY REQUIRED

DEPARTMENT OF ADMINISTRATIVE SERVICES
DIVISION OF PERSONNEL MANAGEMENT AND LABOR RELATIONS
UNION COUNTY ADMINISTRATION BUILDING
10 ELIZABETH OWN PLAZA ELIZABETH, NJ 07207

AN AFFIRMATIVE ACTION / EQUAL OPPORTUNITY EMPLOYER

AN EQUAL OPPORTUNITY EMPLOYER OPERATING UNDER THE NEW JERSEY CIVIL SERVICE MERIT SYSTEM AND AN ESTABLISHED AFFIRMATIVE ACTION PROGRAM. DO NOT INCLUDE ON THE APPLICATION FORM ANY INFORMATION REGARDING AGE, RACE, COLOR, CREED, RELIGION, SEX, NATIONAL ORIGIN OR

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FULL NAME (LAST, FIRST		TELEF	TELEPHONE NUMBER				
STREET		CITY	STATE		ZIP CODE		
APPLICABLE TO THE POST OYES ONO	TION YOU APPLIED FOR)	HOW LONG HAVE YOU LIVED IN UNION COUNT	Y? IN A S	OU NOW OR HAVE Y TATE ADMINISTERS (ES ONO	D PENSION SYST		
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OTHER SCHOOL OR APPRENTICE							
OFFICE AND/OR COMPUTER SKILLS INCLUDE STENO/TYPING WPM IF APPLICABLE ADDITIONAL INFORMATION TO ASSIST IN FINDING THE PROPER POSITION FOR YOU							
		REFERENC					
FULL NAME	ADDRESS			PHONE NUMBER		YEARS KNOWN	
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FULL NAME	ADDRESS		TELE	TELEPHONE NUMBER YEARS KNOWN			
APPLICANT CERTIFICATION I UNDERSTAND THAT THE COUNTY OF UNION IS AN EQUAL OPPORTUNITY EMPLOYER AND DOES NOT DISCRIMINATE BASED ON ANY PROTECTED STATUS UNDER LAW, IN THE SELECTION OF CANDIDATES FOR INTERVIEW OR HIRING. I ALSO UNDERSTAND THAT THE COUNTY WILL. CONSIDER REASONABLE ACCOMMODATIONS FROM ANY APPLICATION OR EMPLOYEE WITH A DISABILITY, WHO REQUESTS A REASONABLE ACCOMMODATION DURING THE APPLICATION OR INTERVIEW PROCESS OR DURING EMPLOYMENT. BY MY SIGNATURE BELOW, I ACKNOWLEDGE AND AGREE THAT IF I RECEIVE AN OFFER OF EMPLOYMENT FROM THE COUNTY, THE OFFER WILL BE MADE CONTINGENT ON ANY OR ALL OF THE FOLLOWING: CONFIRMATION OF MY REFERENCES, CONFIRMATION OF MY CERTIFICATION (IF APPLICABLE), SUCCESSFUL COMPLETION OF ANY PRE-EMPLOYMENT MEDICAL TESTING, DRUG SCREENING AND A CRIMINAL BACKGROUND CHECK. I ALSO UNDERSTAND THAT IF HIRED, I WILL BE REQUIRED TO PROVIDE PROOF OF IDENTITY AND LEGAL WORK AUTHORIZATION. BY MY SIGNATURE BELOW, I CERTIFY THAT ALL OF MY STATEMENTS CONTAINED IN THIS APPLICATION, ON MY RESUME OR CV, AND ALL INFORMATION AND DOCUMENTS I PROVIDED OR WILL PROVIDE IN SUPPORT OF MY APPLICATION, OR CANDIDACY FOR EMPLOYMENT (ORAL, WRITTEN AND ELECTRONIC) ARE ACCURATE AND TRUE WITHOUT QUALIFICATION, I UNDERSTAND THAT IF ANY STATEMENT OR INFORMATION IS FOUND TO BE FALSE, IT MAY BE GROUNDS FOR REJECTION OF MY APPLICATION, WITHDRAWAL OF AN OFFER OF EMPLOYMENT, OR TERMINATION OF EMPLOYMENT. BY MY SIGNATURE BELOW, I AUTHORIZE UNION COUNTY TO CONTACT AND OBTAIN INFORMATION FROM ALL REFERENCES, CURRENT AND FORMER EMPLOYERS, EDUCATIONAL INSTITUTIONS, AND TO OTHERWISE INVESTIGATE AND VERIFY THE ACCURACY OF THE INFORMATION CONTAINED IN THIS APPLICATION, WY THEDRAWAL OF AN OFFER OF EMPLOYMENT, OR TERMINATION I PROVIDE TO THE COUNTY DURING THE APPLICATION PROCESS. I HEREBY RELEASE FROM LIABILITY UNION COUNTY AND ITS AGENTS AND REPRESENTATIVES FOR SEEKING, GATHERING AND USING SUCH INFORMATION AND ALL OTHER PERSONS, BUSINESS ENTITIES AND ORGANIZATIONS FOR REPRESENTATIVE) TO OBTAIN A CONSUMER CREDIT REPORT ABOUT ME							
IF SOMEONE OTHER THAN TH	E APPLICANT COMPLETED THIS	S APPLICATION, THE FOLLOWIN		GNED: I HEREBY ATTEST INFORMATION I PROVIE	ALL STATEMENTS O	N THE ADDITION	

VOLUNTARY DEMOGRAPHIC INFORMATION

This information is used to determine if our equal employment opportunity efforts are reaching all segments of the population, consistent with Federal equal employment opportunity laws. **Responses to these questions are voluntary.** This form will be maintained in the Office of Affirmative Action and will not be made part of your Personnel file should you be hired. The aggregate information collected through this form will be kept private to extent permitted by law and be used solely for the purpose of collecting information for our Affirmative Action Plan.

Completion of this form is voluntary. No individual personnel selections are made based on this information. There will be no impact on your application regardless of whether you choose to answer any of these questions, but we encourage you to answer them regardless.

1.	Name:	
	Position Applied For:	8

- 2. How did you learn about this position (Check One)
 - o Union County Internet Site
 - o State of New Jersey Civil Service Commission Website
 - o Employee Referral
 - o Other
- 3. Gender (Check One)
 - o Male
 - o Female
 - Non-Binary/Undesignated
- 4. Ethnicity/Race
 - Hispanic or Latino a person of Cuban, Mexican, Puerto Rican, South or Central American, or other Spanish culture or origin, regardless of race.
 - American Indian or Alaska Native a person having origins in any of the original peoples of North, and who maintains tribal affiliation or community attachment.
 - Asian a person having origins in any of the original peoples of the Far East,
 Southeast Asia, or the Indian subcontinent, including, for example, Cambodia,
 China, India, Japan, Korea, Malaysia, Pakistan, the Philippine Islands, Thailand,
 or Vietnam.
 - Black or African American a person having origins in any of the Black racial groups of Africa.
 - Native Hawaiian or Other Pacific Islander a person having origins in any of the original peoples of Hawaii, Guam, Samoa, or other Pacific Islands.
 - White a person having origins in any of the original peoples of Europe, the Middle East, or North Africa.

			Appli	icant Flow L	og					
Job Title:	Date	Posted:		Date Filled:						
	Referred by: (W= County Websit Sex: (M=Male, F= Female, NB= Ethnicity: (H=Hispanic or Latino, Race: I=American Indian/Ala S=Two or more races	Non-Binary/Undesignate NH=Non-Hispanic or La	ed, D=Declinatino)	ed to identify,)	P=Native Hawa	iian/Other Pacific Isl	ander, W=White,			
APPLICANT NO.	APPLICANT NAME (LAST, FIRST)	DATE APPLIED	SEX	ETHNICITY	RACE	STATUS	ACTION TAKEN			
1.										
2.										
3.										
4.										
5.										
6.					N N					
7.										
8.										
9.										
10.										

SUMMARY DATA: PERSONNEL ACTIVITY

	HISPAN				MALES						FEMALES	S		
	MALE	FEMALE	WHITE	BLACK OR AFRICAN AMERICAN	Native Hawaiian or Other Pacific Islander	ASIAN	American Indian or Alaska Native	TWO OR MORE RACES	WHITE	BLACK OR AFRICAN AMERICAN	Native Hawaiian or Other Pacific Islander	ASIAN	American Indian or Alaska Native	TWO OR MORE RACES
EXTERNAL HIRES														
EXTERNAL APPLICANTS			2											
INTERNAL TRANSFERS & PROMOTIONS – INTO JOB GROUP														
INTERNAL TRANSFERS & PROMOTIONS – WITHIN JOB GROUP														
TOTALS (COUNT EASCH PERSON ONCE ONLY)														

SUMMARY DATA: PERSONNEL ACTIVITY

	HISPAN LAT		MALES						FEMALES					
	MALE	FEMALE	WHITE	BLACK OR AFRICAN AMERICAN	Native Hawaiian or Other Pacific Islander	ASIAN	American Indian or Alaska Native	TWO OR MORE RACES	WHITE	BLACK OR AFRICAN AMERICAN	Native Hawaiian or Other Pacific Islander	ASIAN	American Indian or Alaska Native	TWO OR MORE RACES
VOLUNTARY RESIGNATIONS & RETIREMENTS		ж												
INVOLUNTARY TERMINATIONS														
LAYOFFS													2	
RECALLS	-													
TOTALS (COUNT EASCH PERSON ONCE ONLY)														

UTILIZATION ANALYSIS: CURRENT EMPLOYEES IN JOB GROUPS

JOB GROUP	TOTAL # OF EMPLOYEES	# OF FEMALES	FEMALE EMPLOYEE %	# OF MINORITIES	MINORITY EMPLOYEE %
1	e.				
2		< ^			s ×
3			> =		
4	K		# E	2	*
5				× ×	
6		20 E	11	2	
7			Tin .	×.	7
8		6			

Utilization Analysis: Determining Availability of the Local Job Market

Job Group:	Raw St	atistics	Value Weight	Weighted	Statistics	Source of Statistics	Reason for Weighting
	Minority	Female	R	Minority	Female		
Percentage of minorities of women with requisite skill in the reasonable recruitment area.				e s	,,	S # 1	2
2. Percentage or minorities of women among those promotable, transferable, and trainable within the contractor's organization.			2	-			
Totals:	1					54	

UTILIZATION ANALYSIS: COMPARING CURRENT EMPLOYEES TO AVAILABILITY IN THE LOCAL JOB MARKET AND ESTABLISHING PLACEMENT GOALS

Job Group	Female Employee	Female Availability	Establish Goal?	If Yes, Goal For	Minority Employee	Minority Availability	Establish Goal?	If Yes, Goal For
	%	%	Yes/No	Females	%	%	Yes/No	Minorities
1	v				47. 45			-
2		5		£3 ==	E.		8 <	
3							100A	
4		8			N.		9	
5	2	c c			25-	=		
6								N H
7	3		-	8	Ş			
8						×		

ATTACHMENT K

ANALYSIS OF AFFIRMATIVE ACTION PROGRAM PROGRESS: [] PRIOR YEAR AAP [] CURRENT YEAR AAP

Job Group:		Goal Placement Rate (%)	Actual Placement Rate (%)	ANALYSIS OF GOOD FAITH EFFORTS
2	MINORITY		6	
1	FEMALE	1	:: ::	
2	MINORITY	н		e .
2	FEMALE	8	9	
91	MINORITY	N A		225
3	FEMALE			-
	MINORITY		: *	4
4	FEMALE			
-	MINORITY	N2 g	н =	
5	FEMALE		=	
	MINORITY	:	40	
6	FEMALE		e e	g 5
7	MINORITY			
7	FEMALE			a a
	MINORITY		1	£
8	FEMALE			

WORKFORCE ANALYSIS

DEPARTMENT:			-1		HISP. OR LA				MALES						FEMALES			
JOB TITLE	WAGE RATE	EEO-1 CATEGORY	JOB GROUP	TOTAL EMPLOYEES	MALE	FEMALE	WHITE	BLACK OR AFRICAN AMERICAN	Native Hawaiian or Other Pacific Islander	ASIAN	Americ an Indian or Alaska Native	TWO OR MORE RACES	WHITE	BLACK OR AFRICAN AMERICAN	Native Hawaiian or Other Pacific Islander	ASIAN	American Indian or Alaska Native	TWO OR MORE RACES
OFFICIALS & ADMINISTRATORS																		
PROFESSIONALS																		
TECHNICIANS																		
PROTECTIVE SERVICE WORKERS													<					
PARA PROFESSIONALS								,										
ADMINISTRATIVE SUPPORT																		
SKILLED CRAFT WORKER																		
SERVICE- MAINTENANCE																		
DEPARTMENT TOTAL																		

JOB GROUP ANALYSIS: LISTING OF JOB TITLES

JOB TITLES	JOB GROUP NAME	EEO-1 CATEGORY
Asst Dir DUI Res Cn	1	OFFICIALS &
Asst Dir Human Svc JTPA		ADMINISTRATORS
Asst Director TNSC		^
Asst Hosp Adm		>
Asst Personnel Offer		
Budget Examiner		
Chief Juv Det Offcr		
Co Emerg Mgmt Coord		
Comm Org Spclst		
Community Svc Wkr		
Confidental Aide		
Confidential Asst		
Coord Monitor Eval		
County Emerg Mgmt Planner		
County Police Chief		
County Tax Admin		a *
Cty Division Head		
Cty Division Head JTPA		
Dep Clerk Bd Freeholders		
Deputy Chief Cty Invest		(4)
Deputy County Clerk		2
Deputy Dir One-Stop		
Deputy Director Welfare	€.	
Deputy Surrogate		
Dir Community Devl Prgm		*
Dir Office Handicap	¥	
Director of Welfare		
Director Repair & Maint		
Director TNSC		
Ee Bd of Election (Administrator)	=1	.>
Ee Bd of Election (Deputy Administrator)		
Emp Spclst (Dep Dir WIB)		
Executive Dir Aging		920
First Asst Prosecutor		
GIS Spelst 3	~	
Health Officer		
Medical Records Adm		
Mental Health Admin		15
Prosecutor Agent / Acad Dir		
Prosecutor Agent / Lab Dir		
Public Health Planner		
Sr Pgm Dev Spec CS		5 **
Supt Weights & Measures		

Systems Analyst Undersheriff Youth Oppor Coord	5	1	OFFICIALS & ADMINISTRATORS (Con't)
Accountant	ur ur	2	PROFESSIONALS
Adm Rape Vic Pv Pgm			g
Adm Spvr of Im			* 4
Adm Spvr of Nurses			е
Admin Analyst			
Adv Victim Witness Prgm			G :
Affirm Action Offer			34
Analyst Grant Apps			Δ
Asst Adm Spvr of Im			
Asst Adm Spvr of Sw		t:	
Asst County Counsel			5 8
Asst Fiscal Officer			
Asst Prgm Analyst			
Asst Prgm Coord NET			
Asst Prosecutor			
Asst Public Info Officer			a 2 ^M
Asst Training Spvr Cwa			
Buyer			
Captain of County Invest		*	
Case Manager 1 JTPA			
Chief Rec Therapist			
Co Corr Capt		::	1
Co Corr Lieut		¥	
Co Medical Examiner			
Co Police Capt			
Co Police Lieut			
Comm Org Spelst			
Community Svc Wkr			7.
Conf Spec Proj Coord JTPA Confidential Asst			* 4
			5
Constr Mgmt Spec 4 Coord Child Support			th 8
Coord Nurse Exam Vic SA			
Coord Safety Prgms			
Coord Soc Svc			<i>a</i>
Coord Victim Witness Prgm			
Coord Youth Activ			
Couns Penal Instit			
Counselor JFCI			
Crit Infrastruct Coord		6	
Data Proc Coord			
Data Process Pgmr			

Dep Emer Mgmt Coord	,	· ·
Ee Bd of Election (Chf Custodian)	2	PROFESSIONALS
Emp Benefits Spclst		(Con't)
Employment Counselor		
Employment Spclst		· ·
Enviro Spelst	E 8	2
Exmnr 1 Credentials		
Field Office Spvr		
Fiscal Analyst		
Fld Rep Sr Citz Pgm		
Forensic Chemist		
Forensic Scientist 1		
Forensic Scientist 2		N N
GIS Spelst 3		N.º
Grad Nurse		· ·
Grad Nurse Pub Hlth		·
Head Nurse		
Housing Dev Analyst		
Human Svc Spclst 3		
Human Svc Spclst 4		
Invest Cwa	A	
Job Coach JTPA		
Librarian 1		
Lieut of County Invest		9
Mgmt Spclst		90
MIS SpecIst JTPA	8	
Payroll Spvr		
Personnel Officer		
Pgm Dev Spec C&H Aff		
Pr Accountant	"	
Pr Data Proc Prgmr		
Pr Planner Transp		
Prgm Analyst		
Prgm Devl Spclst CS		
Prosecutor Agent / Chf of Staff		<
Psych Soc Wkr Bili	-	
Psych Soc Wrk Spvr		
Psychiatric Soc Wkr		740
Psychiatrist		8
Psychiatrist G25		
Pub Health Invest		·
Pub Hlth Stnd Coord		,
Public Info Asst		S .
Rec Program SpcIst		
Road Repair Supt		
Sheriffs Officer Capt		
Sheriffs Officer Lt		

Social Case Worker		
Social Wkr		100
Social Wkr Aging	2	PROFESSIONALS
Social Wkr Juv Rehab		(Con't)
Social Wkr Spvr		
Social Work Specialist		81
Spvng Engineer		χ.
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Spvng Planner Transport		
Spyr Contracts JTPA		N A
Spyr Data Proc Ops		
Spvr Fiscal Op Hosp		25 3
Spvr Sr Cit Out Ref JTPA		12
Spvr Traffic Maint		
Sr Adm Analyst		
Sr Data Proc Prgmr		
Sr Enviro Health Spelst		
Sr Forensic Chemist		^
Sr Park Naturalist		g
Sr Personnel Asst		×31
Sr Pgm Dev Spec CS		V 2 4
Sr Planner	92	EA1
Sr Prg Devl Spclst, CS		
Sr Prgm Analyst		n n
Sr Rec Therapist		
Substance Abuse Couns 1		· · · · · · · · · · · · · · · · · · ·
Systems Analyst		
Traffic Safety Coord		8
Training Technician		
Work Program Spclst		
Youth Coord JTPA		
Asst Communications Tech	3	TECHNICIANS
Asst Supt Wgts & Meas		
Bridge Const Insp / Road		20
Chief Pub Safety Telecom		
Co Corr Sgt		
Co Police Sgt		
Data Proc Tech		N .
Data Process Pgmr		IC is
Ee Bd of Election		s
Ee Bd of Election (Asst Chief Machine Tech)		
Ee Bd of Election (Chief Investigator/Spec		
Projects)		
Ee Bd of Election (Comp Oper)		
Ee Bd of Election (Comp Oper)		
Ee Bd of Election (Pr Comp Oper)	00	
Ee Bd of Election (Sr Comp Oper)		
	ı	

a 8		
Clerk) Ee Bd of Election (Sr Voting Machine System Spvr)	3	TECHNICIANS (Con't)
EMT		(Con t)
EMT / Haz Mat Responder		ä
HazMat Technician 1		
HazMat Technician 2		
Practical Nurse	52	*
Public Safety Telecom		
Sergeant of County Invest		
Sheriffs Officer Sgt		w.
Sign Maker 3	ž.	
Spvng EMT		*
Spvr Mosq Exterm		v.
Sr Enviro Tech Water Res		
Sr Insp Mosq Exterm	N	100
Tele Sys Install Repairer		
3		
Chf Security Guard	4	PROTECTIVE SERVICE
Co Corr Officer		WORKERS
Co Invest		97
Co Police Officer		
Juv Detent Officer	s	- u
Security Guard		
Sheriffs Invest		
Sheriffs Officer		1
Spvng Juv Det Offcr		
Sr Juv Detent Officer		
Sr Security Guard		
i II		
1		1
Accounting Asst	5	PARAPROFESSIONALS
Asst Comptroller		W .
Asst Purch Agent	5	c
Community Interpreter Bi		9
Community Svc Aide	>	
Community Svc Wkr		
Community Youth Wkr		
Employment Svc Aide	fi	
Human Svc Spelst 1		
Human Svc Spelst 2		2
Inspector Mosq Exterm	×	
Invest Co Med Examiner	4.	
Invest Cons Prot		
Laboratory Asst		
Mgr Ice Rec Spvr Swim		
THE STATE STATE SECRETARY SECRETARY SECTION SECURIOR SECTION SECURIOR SECTION		

Mgr Riding Stables	W.	8
Paralegal Spclst		
Park Naturalist	5	PARAPROFESSIONALS
Personnel Assistant		(Con't)
Prgm Dev Aide Comm Svc		
Probate Assistant	· · · · · · · · · · · · · · · · · · ·	
Prosecutor Agent		
Rec Leader		
Rec Leader Handicap		×
Recreation Aide		
Sr Admin Aide JTPA		
Sr Community Svc Aide	8	
Sr Invest Co Med Exmnr		
Youth Worker		
Account Clerk	6	ADMINISTRATIVE
Admin Aide JTPA		SUPPORT
Admin Alde JIPA Admin Clerk	g.	
9		
Admin Secretary	w	M
Assistant Buyer		
Asst Chief Adm Svcs		
Clerk 1		
Clerk 2		c
Clerk 3	20	
Clerk 4		2
Clerk Stenographer 2	92	*
Clerk Stenographer 3		
Clerk to Const Offer		8 >
Clerk Transcriber		
Confid Sec to FH		<
Confidential Asst	10	
Data Control Clerk		
Data Entry Mach Oper	- 29	
Data Entry Operator 3		(ee)
Ee Bd of Election (Adm Clerk)		2
Ee Bd of Election (Asst Spvr Mail-in Ballot		
Coord)		20
Ee Bd of Election (Pr Comp Oper/Election		
Clerk)		
Ee Bd of Election (Spvr)		
Executive Asst		
Executive Asst JTPA		
Keybding Clk 3 BiLi		= 8 g
Keybding Clk 3/Tele Oper		^
Keyboarding Clerk 1		1 EV 33
Keyboarding Clerk 1 BiLi		
Keyboarding Clerk 2	tt	
Keyboarding Clerk 2 JTPA		

196			
	Keyboarding Clerk 3	6	ADMINISTRATIVE
	Keyboarding Clerk 4		SUPPORT
	Legal Sec		(Con't)
	Legal Sec Bi Li		
	Legal Secretary		
	Messenger		<
	Museum Attendant		Φ
	Office Services Mgr		
	Office Spvr	**	
	Payroll Clerk		^
	Pr Account Clerk	15 24	
	Pr Account Clerk JTPA		
	Pr Clerk Trans BiLi		
	Pr Clerk Transcriber		A H
	Pr Court Clk Probate		
	Prin Data Con Clk		
	Probate Clerk		
	Prop Clk/Keybding Clerk 1		9
	Pub Sfty Tele Train		s
	Receptionist BiLi		
	Records Manager		
	Records Support Tech 2		9 5
	Records Support Tech 3		
	Sec Asst BiLi		2
	Sec Asst Trans		9
	Secretarial Asst		9
	Secretarial Asst Steno		
	Secretary	50	*
	Spvng Account Clerk	85	
	Spvng Clerk Transcriber		
	Spvng Data Control Clerk		
	Spvng Hlth Ins Ben Clerk		¥
	Spvng Legal Steno		0
	Spvng Payroll Clerk		
	Spvng Property Clerk	34	
	Spvng Receptionist		2
	Spvng Telephone Oper	K	
	Spvr Central Mail Room		
	Spvr Data Entry Mach		5
	Spvr of Accounts		
	Spvr of Patient Accts		
	Sr Cashier	a 8	
	Sr Clerk Trans		
	Sr Clerk Transcriber		
	Sr Court Clerk Probate		
	Sr Customer Svc Rep		8
	Sr Data Control Clerk		

Sr Messenger Stock Clerk					
Supervising Cashier			8	g.	E#
Telephone Oper					
		7		SKILLED CRAI	T WODE
Asst Chief Stat Eng		/		SKILLED CKAI	Y WORK
Asst Spvng Carpenter					
Asst Spvng Electician					
Asst Spvng Mechanic					
Asst Spvng Plumber				К	16
Asst Spvr Trades					
Brdg Repairer				E	
Bridge Operator					
Bridge Repairer					
Carpenter		A		E+	
Electrician					
Electrician / HVAC					
Equipment Operator					
Heat & AC Mech LPL					
Heavy Equipment Operator					
Mason					
Mech Diesel/Mech Hydralic	4				
Mechanic				53	
Mechanic CDL					
Painter				0	
Plumber Steamfitter					
Road Repair Spvr					
Road Repairer 1					
Road Repairer 2					
		5			
Spvng Brdg Repairer Spvng Carpenter				>	
Spvng Electrician					
Spvng Heat & Air Cond Mec					
Spvng Mason				^	
Spvng Mechanic					
Spvr Trades		365			
Spvr Transp Veh Maint					
Sr Maint Repair Carpenter		9)			
Sr Mason					
Sr Mechanic					
Sr Painter					
Sr Welder					
Stat Engineer		<			
Stationary Engineer					
Supervising Painter					
Welder		4			
Asst Spvng Maint Repairer		8		SERVICE-MAI	NTENANO
Asst Spvng Omnibus Oper		350		AND REPORT TO A STATE OF THE PROPERTY OF THE P	

Asst Spvr Bldg Svc	8	SERVICE-MAINTENANCE
Asst Tree Supt	N .	(Con't)
Bldg Maint Wkr	C	w
Building Supt		
Gen Spvr Bldg Svc	in the second	
Inspect Trainee Mosq Ext		
Institutional Attendant	8	
Laborer 1		
Maint Repairer		
Maint Spyr Grounds		_ 5
Maint Wkr 1 Grounds		
Maint Wkr 2 Grounds		ж
Maint Wkr 3 Grounds	-	
Mech Helper/Truck Driver		
Morgue Custodian		2
Motor Broom Driver		1
Park Attendant	s	39
Spvng Maint Repairer		
Spvr Bldg Svc		e
Spvr Traffic Maint		
Sr Bldg Maint Wkr	-	
Sr Driver JTPA		_
Sr Gardener		*
Sr Maint Repairer		
Sr Traffic Maint Wkr		
Stable Worker		
Stock Handler		
Traffic Maint Wkr	-	.40).
Tree Maint Spvr		
Tree Maint Wkr 1		
Tree Maint Wkr 2		
Tree Maint Wkr 3		7

EQUAL EMPLOYMENT OPPORTUNITY COMMISSION STATE AND LOCAL GOVERNMENT INFORMATION (EEO-4)

EXCLUDE SCHOOL SYSTEMS AND EDUCATIONAL INSTITUTIONS
(Read attached instructions prior to completing this form)

APPROVED BY OMB 3046-0008

EXPIRES 6/30/2021

	(Read attached inst		npleting	this form)		0/30/2021
DC	O NOT ALTER INFORMATION PRINT	ED IN THIS BOX	00	6	MAIL COMPLE	ETED
				1	FORM TO	
					EEO-4 Reporting Co	enter
					PO Box 8127 Reston VA 20195	
		^			Resion VA 20173	
	A. TYPE (OF GOVERNMENT	(Check	one box only)		
1. St	tate 2. County	3. City		4. Township	☐ 5 Speci	al District
1. 5.	Z. County	S. City		4. Township	J. Specil	di District
☐ 6. O	ther (Specify)					
				······································		- C
		D TOENTTET	CATTON			
	1 NAME OF BOLITI	B. IDENTIFIC		e as label, skip to Iter		
	1. NAME OF POLITIC	CAL JURISDICTION	(II Saille	e as label, skip to Itel	11 ()	
2. Ad	dressNumber and Street	CITY/TOWN		COUNTY	STATE/ZIP	EEOC USE
					10 A-10 And 20 And Andrew 1	ONLY A
						В
		C. FUNCT	ION			
(Check	one box to indicate the function(s) for which this for	m is he	ing submitted. Data s	hould be reporte	ed for all
	nts and agencies in your governm					
every age	ncy within the function(s) attach		e and ac			
	1.Financial Administration. Tax			8. HEALTH. Provis		
	collection, budgeting, purchasing accounting and similar financial			services, outpatie food and sanitary		
	carried on by a treasurer's, audi			alcohol rehabilitat		ilitai ileaitii,
	comptroller's office and	anica ak			1011 001 1100/ 0001	
	2)			9. HOUSING. Cod	do anforcoment	low ront
21	GENERAL CONTROL. Duties usu			public housing, fa		
, a	boards of supervisors or commis			enforcement, hou		
	administration offices and agence personnel or planning agencies,			rehabilitation, ren	t control.	
2	and employees (judges, magistr					
	2. STREETS AND HIGHWAYS. M			10. COMMUNITY I	DEVELOPMENT.	Planning,
	repair, construction and adminis			zoning, land deve		pace,
	alleys, sidewalks, roads, highwa			beautification, pre	eservation.	
	PUBLIC WELFARE. Maintenantenantenantenantenantenantenante			11. CORRECTION		
	public assistance. (Hospitals and			detention homes,		, prisons,
	should be reported as item7.)	on the second programming to resident at the second		parole and probat	ion activities	
	4. POLICE PROTECTION. Duties	Charles and the Control of the Contr		12. UTILITIES AN		
	department sheriff's, constable's			Includes water su		
	etc., including technical and cler engaged in police activities.	ical employees		gas, airports, wat terminals.	er transportation	i and
	engagea in ponce activities.			13. SANITATION	AND SEWAGE.	Street
	5. FIRE PROTECTION. Duties of	the uniformed fire		cleaning, garbage		
	force and clerical employees. (F			disposal. Provisio		
	fire protection activities as item	6.)		operation of sanit		
	6. NATURAL RESOURCES, Agricult	ure, forestry, forest		systems and sewa	age disposal plar	ILS.
	fire protection, irrigation drainage					
	and			14. EMPLOYMENTS		
- 8	PARKS AND RECREATION. Provisi and operation of parks, playgroun			GOVERNMENTS OF	ILY	
	auditoriums, museums, marinas,		_			
	7. HOSPITALS AND SANATORIUM:	S. Operation and		15. OTHER (Specif	y on Page Four)	
	maintenance of institutions for inp	atient medical care.		^- ~		

D. EMPLOYMENT DATA AS OF JUNE 30
(Do not include elected/appointed officials. Blanks will be counted as zero)

1. FULLTIME EMPLOYEES (Temporary employees are not included)

					1220 (1				RACE/E1	THNICITY	1					
<u> </u>	ANNUAL	HISP/ OR LA	ANIC			MALE		NO	N-HISPAN	IC OR LAT	TINO	FEM/	AI F			Total
JOB	SALARY (In thousands 000)	Male	Female	White	Black or African American		Native Hawaiian or Other Pacific Islander	American Indian or Alaska Native	Two or more races	White	Black or African American	Asian	Native Hawaiian or Other Pacific Islander	American Indian or Alaska Native	Two or more races	Col A-N
12735		Α	В	С	D	Е	F	G	Н	I.	J	К	L	М	N	0
L	1. \$0.115.9															
SS -	2. 16.019.9															
S 10	3. 20.024.9															
1 48 F	4. 25.032.9															
NIS.	5. 33.042.9			_	-											
OFFICIALS ADMINISTRATORS	6. 43.054.9				-	_							-			
₹ -	7. 55.069.9	3 1			-								174			
	8. 70.0 PLUS															
	9. \$0.115.9				11											
σ L	10. 16.019.9												V.			
PROFESSIONALS	11. 20.024.9															
O L	12. 25.032.9															
ESS	13. 33.042.9													0		
1 S	14. 43.054.9															
<u> </u>	15. 55.069.9				-								*			
	16. 70.0 PLUS										21					
	17. \$0.115.9															
	18. 16.019.9				-											
TECHNICIANS	19. 20.024.9				-											
	20. 25.032.9				_											
H H	21. 33.042.9			-	-											
	22. 43.054.9		-									-	-			
-	23. 55.069.9				-						-		-			
	24. 70.0 PLUS															
	25. \$0.115.9														74.1	
	26. 16.019.9															
, m	27. 20.024.9															
PROTECTIVE SERVICE	28. 25.032.9															
F SER	29. 33.042.9			ļ	-						-					
K 0,	30. 43.054.9		55	-	-		-			-		-				
l -	31. 55.069.9				-		-				-					-
	32. 70.0 PLUS				_											
70	33. \$0.115.9				-		-									
MAL	34. 16.019.9				<u> </u>		-			-						
PARA- PROFESSIONALS	35. 20.024.9			-	-		-					-			"	-
FES	36. 25.032.9	-		-	-		-					-				
- RO	37. 33.042.9 38. 43.054.9			-	-	-	-						-		-	-
	39, 55,069,9	-			+	-	+				-					7.5
PAF	40. 70.0 PLUS				—		<u> </u>	1								
	4			<u> </u>	-		190			-	-	-				
-	41. \$0.115.9	-		-	-	-	-				-		-	_		-
E CE	42. 16.019.9			-	-	-	+			-	-	-	-			-
TT T	43. 20.024.9			-	+		+				-	-	-			
POR	44. 25.032.9 45. 33.042.9	_			-		+			_						
S S	46. 43.054.9			-	_	_			- 4		 		 			
ADMINISTRATIVE SUPPORT	47. 55.069.9															
	48. 70.0 PLUS															

D. EMPLOYMENT DATA AS OF JUNE 30 (Cont.) (Do not include elected/appointed officials. Blanks will be counted as zero) 1. FULLTIME EMPLOYEES (Temporary employees are not included)

SIES	ANNUAL	HISP OR LA				MALE	9		RACE/ET N-HISPAN			FEM	ΔIF			Total
CATEGORIES	SALARY (In thousands 000)	Male	Female	White	Black or African American	Asian	Native Hawaiian or Other Pacific Islander	American Indian or Alaska Native	Two or more races	White	Black or African American	Asian	Native Hawaiian or Other Pacific Islander	American Indian or Alaska Native	Two or more races	Col A-N
		Α	В	С	D	Е	F	G	н	1	J	K	L	М	N	0
-	49. \$0.115.9			· ·												
Oga	50. 16.019.9		au -													
SKILLEDCRAFT	51. 20.024.9															
Š	52. 25.032.9		2								1					
므	53. 33.042.9	2				*										
互	54. 43.054.9										5					
S	55. 55.069.9							- 19								
	56. 70.0 PLUS															
	57. \$0.115.9			N.												
	58. 16.019.9								N/						(1)	
빙	59. 20.024.9															
A G	60. 25.032.9															
ΞΞ	61. 33.042.9															
S E	62. 43.054.9						500									
SERVICE MAINTENANCE	63. 55.069.9								2							
	64. 70.0 PLUS			22												
CE TOTA	AL FULL TIME															
(LINES 1				**					22	8						
		2. OTH	ER THA	N FULLT	IME EMI	PLOYEE	S (Includ	ling tem	porary 6	employe	es					
	CIALS/ADMIN															
	FESSIONALS															<u> </u>
	INICIANS			-												
	TECTIVE SERVICE															
	APROFESSIONAL															
	IN. SUPPORT															
72. SKIL	LED CRAFT						V									
	/ICE/MAINTENANCE					\1										
	AL OTHER THAN TIME	2						v		26						
(LINES 6	66 - 73)				at a	×										
	3.	NEW HIR	ES DUR	ING FIS	SCAL YE	AR Peri	manent f	ull time	only JUI	LY 1 – J	UNE 30				24	
75. OFFI	CIALS/ADMIN															
	FESSIONALS									7(4)(
	HNICIANS							i								
78. PRO	TECTIVE SERVICE															
	APROFESSIONAL															
	IN. SUPPORT															
	LED CRAFT									- 1						
	VICE/MAINTENANCE															>
83. TOTA	AL NEW HIRES															
(LINES 7	75 – 82)					3.8	9									

REMARKS (List National Crime Information Center (NCIC) number assigned to any Criminal Justice Agencies whose data are included in this report)	
2	
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	9
LIST AGENCIES INCLUD	DED ON THIS FORM
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11	
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CERTIFICATION. I certify that the information given in this report is corre accordance with accompanying instructions. (Willfully false statements on 1001.)	this report are punishable by law, US Code, Title 18, Section
NAME OF PERSON TO CONTACT REGARDING THIS FORM	TITLE
ADDRESS (Number and Street, City, State, Zip Code)	TELEPHONE NUMBER
	extension:
¥	FAX NUMBER
DATE TYPED NAME/TITLE OF AU	THORIZED OFFICIAL SIGNATURE
E-MATI	

YEAR:	



COUNTY OF UNION DISCRIMINATION/HARASSMENT COMPLAINT FORM

Name:	
Job Title:	Direct Supervisor:
Department/Division:	Work Location:
Telephone Number(s):	
1. Type of Complaint you are alleging (check	all that apply):
Discrimination Harassment	Sexual Harassment Retaliation
2. Protected Status/Basis for your Complaint (check all that apply):
Age	Veteran's/Military Status
Race/Color	National Origin/Nationality/Ancestry
Sex/Gender	Sexual Orientation
Disability Pregnancy/Childbirth	Gender Identity Genetic Information
 Describe the alleged incident(s). Please spe Give as much detail as possible. Attach add 	ecify location(s), date(s) and time(s) of each occurrence. ditional sheets, if necessary.
Description of Incident:	
4. Who do you believe was responsible for the name, job title and department/division.	e alleged incident(s)? For each alleged perpetrator list the
Perpetrator's Name:	
Perpetrator's Job Title:	
Pernetrator's Department/Division:	

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w nat u	oes the document support.
8. Are	you concerned someone may retaliate against you for filing this complaint? Yes No
	you concerned someone may retaliate against you for filing this complaint? YesNo
	es, identify the person and state why you believe the person may retaliate against you.
22	
Name:	
Reason	
9. Wha	at are you seeking as a resolution to your complaint?
9. W III	at are you seeking as a resolution to your complaint?